

**To:** Hestmark, Martin[Hestmark.Martin@epa.gov]  
**From:** Ostrander, David  
**Sent:** Wed 9/2/2015 4:19:02 PM  
**Subject:** Re: Gold King Incident Command Organization Chart - Proposed

Please discuss that with me and r8 before we take it to IC

Sent from my iPhone

On Sep 2, 2015, at 9:15 AM, Hestmark, Martin <[Hestmark.Martin@epa.gov](mailto:Hestmark.Martin@epa.gov)> wrote:

I think there is merit in discussing the implementation assignment for the mine site.

**From:** Ruhl, Christopher  
**Sent:** Tuesday, September 01, 2015 8:19 PM  
**To:** Meer, Daniel; Crossland, Ronnie; Webster, Susan; Smith, Monica; Hestmark, Martin; Ostrander, David; Terada, Calvin; EOC\_Manager,; EOC\_Deputy\_Manager,; Cheatham, Reggie; Rhotenberry, William; Dunkelman, Tom; Guria, Peter; Weigel, Greg; Grantham, Nancy  
**Subject:** Gold King Incident Command Organization Chart - Proposed

Good evening all-

Attached is the draft organization chart that represents a shift from Area Command to one Incident Command for the Gold King response. This shift will allow us to be more efficient in the execution of our operations while consolidating our command resources. The implementation of this organization will likely occur on Thursday, September 3. As we transition, it will be critical to ensure that we continue to engage with our local, state, federal, and tribal partners that share in the success of this response. We have established Liaison positions for each of the Regions to aid in this communication. This position may be filled virtually, locally or within ICP Gold King. Once you have identified who this individual is please let me know. We can discuss further tomorrow during the HQ EOC coordination call. I appreciate everyone's input into its development.